

Job Description		
Position	Head (Senior Manager) – SST Operations	
Department	Shared ATM Network & Self-Service Terminals (SAN & SST)	
Division	Card Services	

SUMMARY OF RESPONSIBILITIES

The Senior Manager supports the Head of Department (HOD) to:

- Manage and support the delivery of products and services from an operational perspective;
- Establish strong operational and innovative culture to ensure high ATM and system availability;
- Manage timely dispute resolution and cash movement reporting including reconciliation, settlement, general ledger (GL) postings, SSTM monitoring and Fraud Management;
- Manage existing vendor deliverables and source for new vendors that increases bargaining power in accordance to established purchasing policies and standards; and
- Research, develop and implement strategic long-term plans for SST Operations by examining relevant technology trends, establishing strategic alliances, and planning resources, including leading the engagement with Stakeholders such as Banks, Non-Banks, Cash-In-Transit (CIT) Partners and ATM/CRM Vendors

KEY AREAS OF RESPONSIBILITIES

General

- Oversees, efficient ATM operations such as Dispute, Reconciliation, Cash Management, Cash Forecasting & Ordering and Fraud Management;
- Lead and formulate the initiatives implementation to increase productivity and reduce operational costs;
- Research, develop and implement strategic long-term plans for SST Operations by engaging and collaborating with Stakeholders such as Banks, Non-Banks, Cash-In-Transit (CIT) Partners and ATM/CRM Vendors;
- Ensure Network uptime is maintained above the agreed standard, measured by % downtime generated by controllable performance factors. e.g. Cash outs, Cash jams, Dispenser faults, etc.
- Explore and identify ATM operations best practices and market trends;
- Drive continuous improvement by formulating, and implement process improvements initiatives that will support business growth and enhance customer satisfaction;
- Monitoring and track issues with root cause analysis and consequent process improvement initiatives;
- Maintain an effective Standard Operating Procedures (SOPs) for SST Operations to deliver performance compliance with internal and external regulations and policies;
- Ensure surprise checks on cash centre's controls and cash counts are performed on a timely basis;
- Ensure safety drills and physical checks on ATMs for emergency response is carried out;
- Gain internal and external teams' commitment to resolve the issues and tackle root cause;
- Manage Business Continuity Plan (BCP) for the department and third-party service providers are implemented effectively and efficiently;
- Drive professional conduct, high-performance and collaborative culture throughout the team;
- Identify additional areas of improvement and synergy to increase transaction volumes for business sustainability;
- Creates mechanisms (e.g. designated personnel and processes to prevent fraud) to ensure effective cooperation between PayNet and the relevant enforcement agencies; and



• Other ad-hoc projects as assigned

People Management

- Provide leadership, direction or support for subordinates both direct and indirect based on their commitment and competency
- Fair and equitable treatment to all subordinates
- Practice open communication with team members and encourage collaboration
- Provide time to coach subordinates to ensure establishment and attainment of their development goals
- Creates mechanisms (e.g. culture, environment, processes) for the team to constantly review processes to improve operational efficiency
- Effectively motivate, lead and support direct reports, inclusive of developing the team's knowledge and skills through coaching and providing them with the information and tools

Stakeholder Management

- Engage effectively with Participants and Stakeholders to encourage take-up of services
- Provide support to Participants and Stakeholders to resolve issues or concerns in a timely manner
- Direct or manage change requests and projects (any sizes) related to the business through strategic formulation and execution
- Communicate to Participants and Stakeholders on the latest development, business trends, transaction statistics and future expansion
- Manage and negotiate with vendors to increase PayNet's bargaining power and lower cost
- Effectively communicate to Participants and Stakeholders on the latest development, business trends, transaction statistics and future expansion

Identifying Market Trends

- Initiate or conduct research/market survey for opportunities, challenges, risks and treats
- Identify product trends, future product possibilities and new market opportunities

Building Relationships

- Establish new and maintain existing business/institutional/alliance relationships; which would include BNM, Financial Institutions, Government Agencies, merchants and other related parties
- Facilitate open discussions and reach a resolution on complex and ethical issues in a fair and timely manner

Administration / Functional Controls

- Review Unit's communications e.g. emails, memos, and project documentations e.g. user requirement specifications, technical baseline documents for external or senior management's consumption
- Monitor and execute strategic plans to attain team goals, e.g. KPIs, development and learning
- Ensure team adheres to and complies with PayNet's policies and standards
- Develop, amend and innovate on procedures and manuals for effective and efficient business processes
- Support Business Continuity activities to ensure system resiliency and robustness
- Study proposals and participate in technology and solution presentations from vendors for knowledge and application into business
- Responsible for the achievement of the Unit's KPIs or goals
- Develop Unit's annual plans and budget, monitor progress, assure adherence and evaluate performance
- Develop, implement and monitor procedures to ensure compliance to regulations and established service standards
- Review of Unit's correspondence and documents prior to approval by the Management
- Uphold security responsibilities as stated in the company's Information Security Policy



- Ensure the physical and logical security standards of the machine are maintained & reviewed periodically with support from Information Technology Security and physical ATM check teams
- Ensure all the information asset processing and day-to-day activities are based on the company's Guidelines on Information Handling and Security Classification

Enterprise Risk Management

General

- Understands and applies controls effectively to manage key risks and provides suggestions to improve the controls, wherever possible in ensuring the Confidentiality, Integrity and Availability of the Information.
- Promptly escalates risks and incidents to senior management in accordance to existing procedures.
- Comply to relevant regulations, guidelines and procedures.

On appointment as Primary/Alternate RCO

- Proactively support the development, management and prompt risk reporting of the Enterprise Risk Management and Business Continuity Management (BCM) Framework/Policy/Procedures for the department/function and sign-off on all risk related documentations.
- Proactively support the identification, monitoring, reporting and implementation for the compliance of relevant regulations and guidelines applicable to the department/function.

On appointment as Coordinator for SST Risk & Compliance Officers

- Coordinate and liaise with the appointed SST Primary and Alternate RCOs for all updates, consolidation and reporting of risk management, business continuity management and compliance related activities.
- Sign off to signify completeness of the submission to the risk team.

On appointment as Project Manager

- Responsible for project management related tasks i.e. planning, implementation, monitoring and reporting
 of progress, risks and issues.
- Engage with stakeholders such as Board/EXCO/Committees/Financial Institutions/Vendors/relevant authorities
- Develop Request for Proposal, Request for Quotation, evaluate and obtain necessary approval for the award of tender, where applicable.

On appointment as Division/Department Head

- Responsible as the primary owner to lead the management, monitoring and reporting of risks, compliance and business continuity management within the division/department.
- Proactively and visibly sponsors efforts to inculcate risk and compliance culture within the team.
- Sign off on the final risk related documentations for the division/department.
- Reviews and approves all requests for access to systems or data by internal or external parties.
- Ensures that all data under the management purview or custodianship is handled in a manner consistent with the data handling procedures.
- Conduct formal reviews to appraise performance, plan career and professional development, and discuss compensation as per the guidelines and practices.



QUALIFICATIONS

Minimum Qualifications

- Minimum Degree in Business, Computer Science or in a related field. Having a Master Degree is an advantage
- Minimum 5 years of experience in a managerial position within the financial industry
- Strong understanding and ability to drive change, think strategically and exercise good judgement
- Strong communication, presentation and negotiation skills
- Strong trouble-shooting and problem-solving skills
- Strong understanding of self-service banking systems and technology
- Proficiency with ATM operations and switch network operations
- Strong ability to establish, develop, maintain good operational relationship and vendor management skills with existing service vendors.
- Experience in project management

Technical Qualifications

- Strong computer literacy skills Microsoft Word, Excel, PowerPoint
- Project Management

Possesses comprehensive understanding of project management tools and resources (e.g. dashboards) used in complex project planning; guides others in using the relevant tools best suited for the different projects

• Product and Industry Knowledge

Possesses comprehensive understanding of industry trends and relevant guidelines based on extensive interactions with different industry stakeholders; articulates broader economic industry landscape (e.g. financial) and shares relevant information with team

Business Development

Utilizes past working relationships and networks to obtain credible leads (e.g. market intelligence) within the market for business development purposes

Additional requirements

- Experience in areas relating to IT, Electronic Banking and Card Services
- PC literate, well organized and have the drive to excel
- Strong leadership qualities and result-oriented

REVIEWED BY: (HODEPT'S NAME & SIGNATURE)	DATE
APPROVED BY: (HODIV'S NAME & SIGNATURE)	DATE
READ & CONFIRMED BY: (STAFF NAME & SIGNATURE)	DATE
RECEIVED BY HR:	DATE

